

**To:** Barry, Michael[Barry.Michael@epa.gov]  
**Cc:** Ostrander, David[Ostrander.David@epa.gov]  
**From:** Tulis, Dana  
**Sent:** Thur 10/8/2015 12:44:26 PM  
**Subject:** Re: First Draft Durango ICP Staffing Transition Doc

Okay, thank you.

Dana S. Tulis  
Deputy Office Director  
Office of Emergency Management  
US EPA  
202-564-7938

On Oct 8, 2015, at 8:18 AM, "Barry, Michael" <Barry.Michael@epa.gov> wrote:

For over the weekend OSC Jose Negron is willing to be the icp point of contact and direct things tactically. He is the senior of the two oscs in ops.

He made it clear he isn't the right person to be the formal ic come next week.

FYI our only ops on the weekend will be the eu continuing to work on the data and letters in the office.

This buys us some time.

Thank you  
Mike Barry  
Gold King Response  
EPA Incident Commander  
9/24-10/8 2015  
Cell: 617.680.5466  
Durango, Colorado

On Oct 7, 2015, at 9:00 PM, Tulis, Dana <Tulis.Dana@epa.gov> wrote:

Thank you!

Dana S. Tulis  
Deputy Office Director  
Office of Emergency Management  
US EPA  
202-564-7938

On Oct 7, 2015, at 10:52 PM, "Ostrander, David" <[Ostrander.David@epa.gov](mailto:Ostrander.David@epa.gov)> wrote:

Dana, I will be following up tomorrow on a R8 OSC. It will likely take some time to reach most of them. I will hopefully have something to report on the update call.

Thanks

**From:** Tulis, Dana  
**Sent:** Wednesday, October 07, 2015 8:38 PM  
**To:** Barry, Michael  
**Cc:** Ostrander, David  
**Subject:** RE: First Draft Durango ICP Staffing Transition Doc

Yeah, no worries on that, we will hand your plan over to OPA and they can help.  
Thanks again Mike.

Dana S. Tulis

Deputy Office Director,

Office of Emergency Management, EPA

W-202-564-7938

C-202-253-8309

**From:** Barry, Michael  
**Sent:** Wednesday, October 07, 2015 10:36 PM  
**To:** Tulis, Dana  
**Cc:** Ostrander, David  
**Subject:** Re: First Draft Durango ICP Staffing Transition Doc

Thanks that all sounds good. I'll be prepared. My messaging part was the roughest, just wanted to get as many ideas down as I could.

Thank you

Mike Barry

Gold King Response

EPA Incident Commander

9/24-10/8 2015

Cell: 617.680.5466

Durango, Colorado

On Oct 7, 2015, at 8:20 PM, Tulis, Dana <[Tulis.Dana@epa.gov](mailto:Tulis.Dana@epa.gov)> wrote:

Thanks Mike. I am going to forward this to OSWER IO, you should walk folks through this on the 3 pm EST call tomorrow. I am going to get rid of your couple of yellow comments. The most important point is that there will be a presence through the end of October and operations will drive this.

David, any recommendation for a R8 OSC would be great.

Dana S. Tulis

Deputy Office Director,

Office of Emergency Management, EPA

W-202-564-7938

C-202-253-8309

**From:** Barry, Michael  
**Sent:** Wednesday, October 07, 2015 6:42 PM  
**To:** Tulis, Dana  
**Cc:** Ostrander, David  
**Subject:** RE: First Draft Durango ICP Staffing Transition Doc

Hi Dana and David,

Done! This only needed a few words to change. Cynthia had this next in her cue to start working on the messaging. My words are probably not the best but I provided a page of ideas.

The EU is very busy and moving along on the letters now, but I think it will take them a little longer than 10/16; so I'd recommend we let operations drive closing the ICP, I'd think it would only slip a week or two at the most.

Regards the details of turnover, I'm working on a turnover checklist and directed all the ICP to create a turnover checklist for their positions and this will be part of the demobe plan. This is intended more for a smooth transition to the normal R8 program offices than face to face turnovers in the ICP.

On the details of turnover, I could name one of my EPA staff an "Incident Commander's Representative; it may be difficult to get my relief here before I leave at 0800 Friday and I don't see a real need for the incoming IC to be here over the weekend. This would provide continuity and a single POC for the ICP.

Cheers,

Mike

Mike Barry | Cell: 617.680.5466 | [barry.michael@epa.gov](mailto:barry.michael@epa.gov)

9/24 – 10/8/2015:

Incident Commander

Gold King Mine Response

Durango, CO

Travel on 10/9 to Permanent Duties:

Team Leader On-Scene Coordinator,

Emergency Response & Planning Branch

EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA,  
02109

**From:** Tulis, Dana

**Sent:** Wednesday, October 07, 2015 4:05 PM

**To:** Barry, Michael <[Barry.Michael@epa.gov](mailto:Barry.Michael@epa.gov)>

**Cc:** Ostrander, David <[Ostrander.David@epa.gov](mailto:Ostrander.David@epa.gov)>

**Subject:** Re: First Draft Durango ICP Staffing Transition Doc

Thanks Mike, nicely done , I think we need the ICP until 10-16, and the concept is the new IC will be a Region 8 OSC and then we close the ICP and shift back to Region 8, that gives us another week for messaging. Can you clarify that in your plan and then I can send to OSWER IO.

David, I sent you a separate message on the OSC need.

Thank you!

Dana S. Tulis

Deputy Office Director

Office of Emergency Management

US EPA

202-564-7938

On Oct 7, 2015, at 1:05 AM, "Barry, Michael" <[Barry.Michael@epa.gov](mailto:Barry.Michael@epa.gov)> wrote:

Hi Dana and David,

Here is my first draft. I feel ok about the guts of the main document as that is stuff I'm more familiar with. I provided some verbage on messaging and a few bullets to start; though I've attended many risk communication courses, this is an area I'm not so familiar with, but I tried to provide a start.

Sorry to be so late, but I had a farewell dinner with some key departing ICP staff tonight.

Durn, this would be much easier to move forward if my deployment would have an additional week to go. We've all talked of other possible approaches on the phone, perhaps one of those will be a compromise?

As always, let me know what I can do to help this along.

Cheers,

Mike

Mike Barry | Cell: 617.680.5466 | [barry.michael@epa.gov](mailto:barry.michael@epa.gov)

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